



Bradford Exempted Village Schools

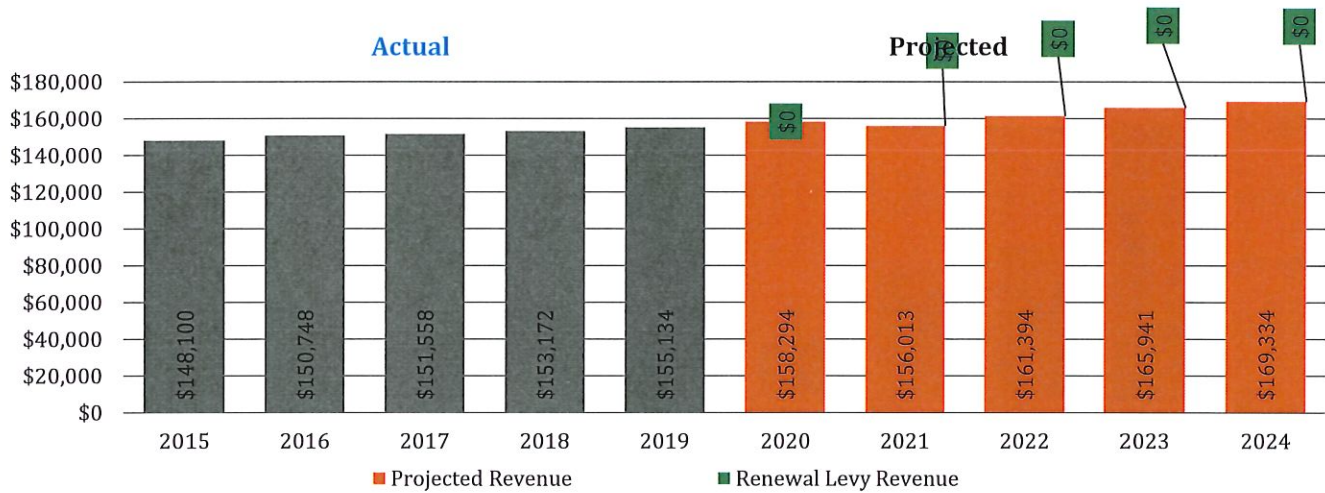
**Five Year Forecast
Financial Report
May, 2020**

Carla G. Surber, CPA, CGMA, Treasurer, CFO

*Bradford Exempted Village
School District
Resolution No 034-2020*

1.050 - Property Tax Allocation

Includes funds received for Tangible Personal Property Tax Reimbursement, Electric Deregulation, Homestead and Rollback.

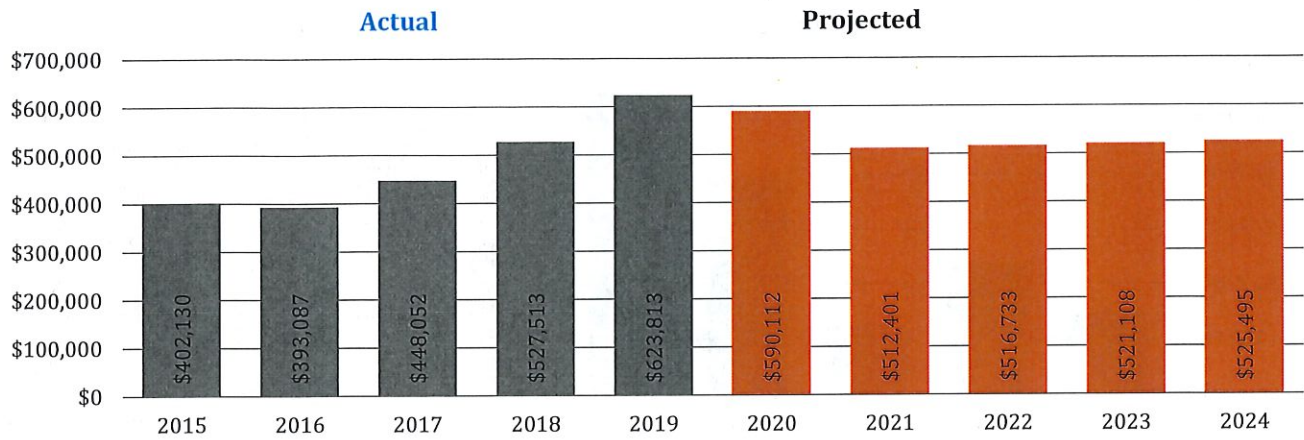


	FORECASTED					
	2019	2020	2021	2022	2023	2024
Total With Renewal Levies	155,134	158,294	156,013	161,394	165,941	169,334
YOY \$ Change	1,962	3,160	(2,281)	5,381	4,547	3,393
YOY % Change	1.3%	2.0%	-1.4%	3.4%	2.8%	2.0%
Percentage of Total Revenue	2.1%	2.1%	2.3%	2.4%	2.3%	2.4%
% of Residential Real Estate 10% Rollback	8.24%	8.24%	8.24%	8.24%	8.24%	8.24%
% of Residential Real Estate 2.5% Rollback	3.44%	3.44%	3.44%	3.44%	3.44%	3.44%
% of Residential Real Estate Homestead	3.88%	3.88%	3.88%	3.88%	3.88%	3.88%

ROLLBACK AND HOMESTEAD REIMBURSEMENT Rollback and homestead reimbursement from the State of Ohio will generally change with new construction, reappraisals, update and new levies. In years, when levies go off the tax duplicate, revenues in this category will fall. Estimates of rollback and homestead reimbursement for levies are included in the total revenues for the levy on the appropriate line of the five-year forecast. These are calculated as a percentage of the tax collections within the district and have been adjusted to actual for the current year. This is relative to the collection of real estate taxes with a direct correlation to those revenues declining as a percentage over time.

1.060 - All Other Operating Revenues

Operating revenue sources not included in other lines; examples include tuition, fees, earnings on investments, rentals, and donations.



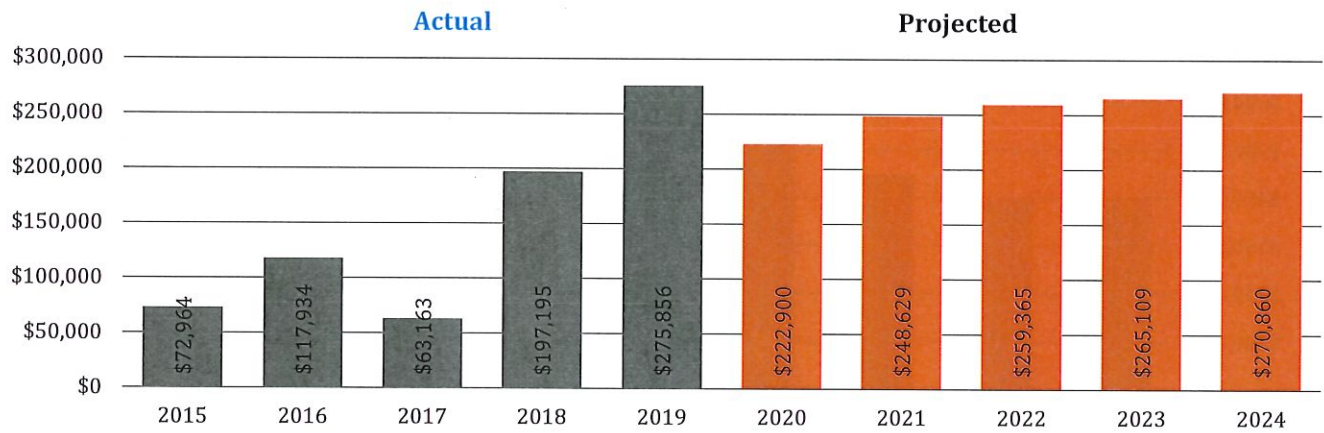
	2019	FORECASTED				
		2020	2021	2022	2023	2024
Total	623,813	590,112	512,401	516,733	521,108	525,495
YOY \$ Change	96,300	(33,701)	(77,711)	4,332	4,375	4,387
YOY % Change	18.3%	-5.4%	-13.2%	0.8%	0.8%	0.8%
Percentage of Total Revenue	8.4%	8.0%	7.5%	7.5%	7.3%	7.3%

ALL OTHER REVENUES

All other revenues were determined with a reduction for 2021 since interest rates have dramatically fallen. Open enrollment is a projected number and will impact the miscellaneous income of the district. Taking the conservative approach, fee collection will diminish somewhat from declining enrollment. Revenues were flatlined for school fees, since the waiver is still granted from collection of fees. School Fee Waivers, as a percentage, have grown each year. The source of these miscellaneous revenues are from tuition payments including open enrollment, excessive cost repayments, rentals, investments, insurance proceeds and other numerous items.

2.070 - Total Other Financing Sources

Includes proceeds from sale of notes, state emergency loans and advancements, operating transfers-in, and all other financing sources like sale and loss of assets, and refund of prior year expenditures.

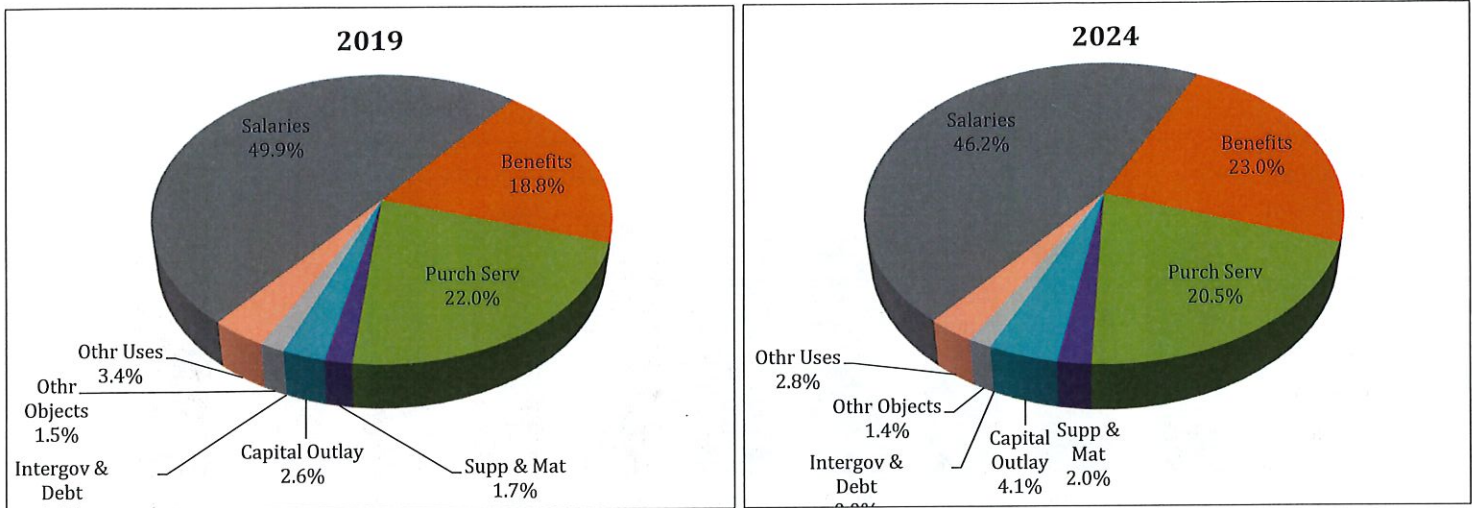


	FORECASTED					
	2019	2020	2021	2022	2023	2024
Total	275,856	222,900	248,629	259,365	265,109	270,860
YOY \$ Change	78,661	(52,956)	25,729	10,736	5,744	5,751
YOY % Change	39.9%	-19.2%	11.5%	4.3%	2.2%	2.2%
Percentage of Total Revenue	3.7%	3.0%	3.6%	3.8%	3.7%	3.8%
Transfers In	-	-	-	-	-	-
Advances In	197,034	150,000	175,000	185,000	190,000	195,000

Total Other Financing Sources include recovery of prior year costs. District practice was to bill out the cost of aides and supplies for the MD unit housed in the district facility at year end.

The district also accounts for the Medicaid reimbursements from prior years as well as settlements for Medicaid once the paperwork is approved by the State of Ohio. Any prior year payments reimbursed to the district fall into this line.

Expenditure Categories and Forecast Year-Over-Year Projected Overview

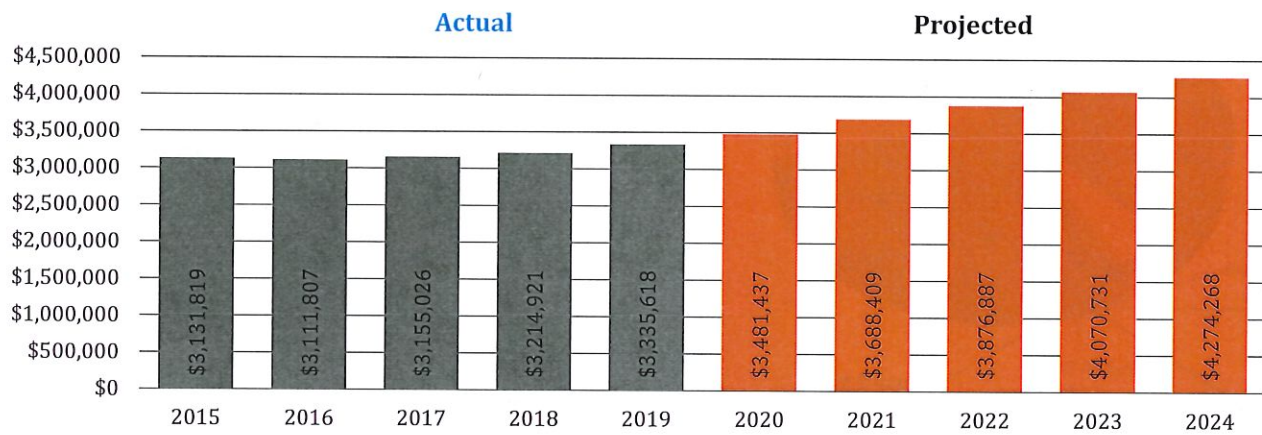


	Prev. 5-Year Avg. Annual Change	PROJECTED					5-Year Avg. Annual Change
		Fiscal Year 2020	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	
Expenditures:							
3.010-Salaries	3.03%	4.37%	5.95%	5.11%	5.00%	5.00%	5.09%
3.020-Benefits	3.99%	10.73%	10.97%	10.89%	11.18%	11.52%	11.06%
3.030-Purchased Services	3.50%	9.26%	5.35%	5.66%	0.47%	5.45%	5.24%
3.040-Supplies & Materials	-2.79%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
3.050-Capital Outlay	-4786.63%	104.40%	-47.60%	102.00%	-24.46%	33.07%	33.48%
3.060-Intergov	n/a	n/a	n/a	n/a	n/a	n/a	n/a
4.010-4.060-Debt	n/a	n/a	n/a	n/a	n/a	n/a	n/a
4.300-Other Objects	0.73%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
4.500-Total Expenditures	3.00%	9.56%	4.14%	9.02%	4.01%	7.65%	6.88%
5.040-Total Other Uses	433.65%	1.52%	3.83%	4.17%	2.00%	1.96%	2.70%
5.050-Total w/Other Uses	3.69%	9.28%	4.13%	8.86%	3.95%	7.48%	6.74%

This gives an overview of trends as compared to future years visually. The benefits category appears to be the fastest growing with health insurance being the driver. Also the purchased services is an area which needs to be investigated for district savings and or more efficiencies and effectiveness. With the increase of open enrollment and the purchasing of many services, it is imperative that steps be taken to improve the financial standing so that problems will not occur and drastic reductions will not have to be made for future years. The increase in capital outlay resulted from work on the parking lot and bus purchases and an extensive project to renovate the parking lot. Future improvements to the building are not taken in the scope of this forecast which may be vital to the welfare of the building. Some contemplated expense for vestibules are taken into consideration for this year based on anticipated match money needed to fulfill district commitments.

3.010 - Personnel Services

Employee salaries and wages, including extended time, severance pay, supplemental contracts, etc.

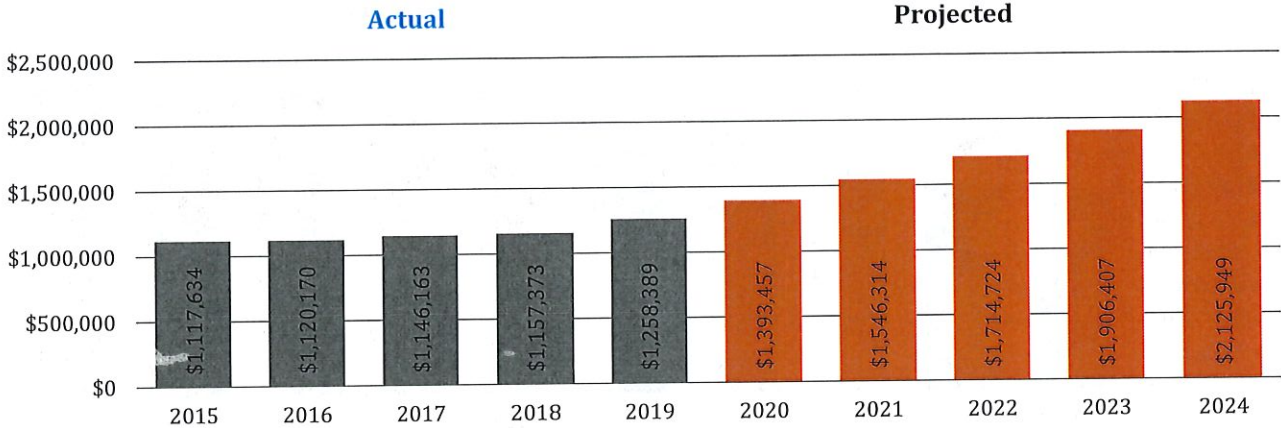


	FORECASTED					
	2019	2020	2021	2022	2023	2024
Total	3,335,618	3,481,437	3,688,409	3,876,887	4,070,731	4,274,268
YOY \$ Change	120,697	145,819	206,972	188,478	193,844	203,537
YOY % Change	3.8%	4.4%	5.9%	5.1%	5.0%	5.0%
Percentage of Total Budget	49.9%	47.6%	48.5%	46.8%	47.3%	46.2%

The Agreement between the Bradford EVSD and the Bradford Education Assn calls for percentage increase as follows: Three percent for 2016-2017 and 2017-2018 and a 2.5% for 2018-2019. The agreement was finalized with 2.5% for 2019-2020, 3% for 2020-2021 and 3% for 2021-2022 with a reinstatement of steps for those impacted from 2012-2013. There were also a multitude of changes in staff where individuals were recharged to purchase services and there was an increase of a position of Dean of Students for 2017-2018 and subsequent years. A thorough analysis of district staffing needs to be done and reviewed for future reaction to loss of enrollment. The step and scale for the district was calculated at a higher rate due to the younger nature of the staff. The analysis will help create a monitoring tool for future review of district finances and fringes. Steps and upgrades were calculated to cost for 2020 4.80 %, 2021 5.07%, 2022 5.11%, 2023 5.00% and 2024 \$ 5.00. All items were maintained in the same manner as October except wages were down in the current year due to the Covid-19 Pandemic. Planning was done for several staff who will be obtaining their Master's Degree, which will increase their salaries beyond the negotiated raise increases. Classified staff was entitled to the same rates and benefits as the teaching staff.

3.020 - Employees' Benefits

Retirement for all employees, Workers Compensation, early retirement incentives, Medicare, unemployment, pickup on pickup, and all health-related insurances.

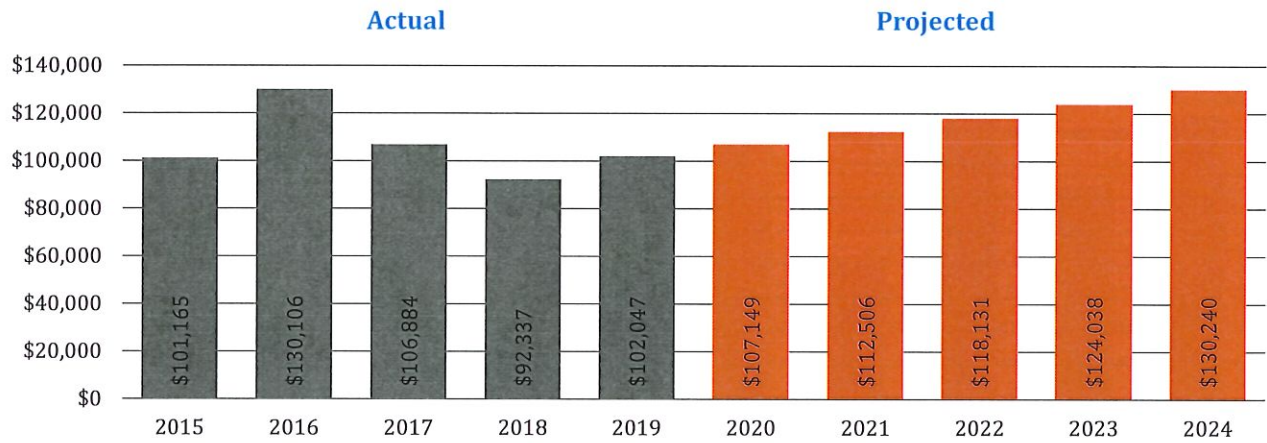


	FORECASTED					
	2019	2020	2021	2022	2023	2024
Total	1,258,389	1,393,457	1,546,314	1,714,724	1,906,407	2,125,949
YOY \$ Change	101,015	135,068	152,857	168,410	191,683	219,542
YOY % Change	8.7%	10.7%	11.0%	10.9%	11.2%	11.5%
Percentage of Total Budget	18.8%	19.1%	20.3%	20.7%	22.1%	23.0%

The fringe benefit component of health insurance was calculated assuming actual for the current year based on anticipated insurance costs for current year. Subsequent years are projected to be 17% based on the actual increase for 2020 and the illness in the district. The district, in 2004, participated in a self-funded pool in the consortium. The school adopted a preferred provider organization plan in October of 2002 along with a HSA in 2017 and is managing costs through this plan. Open enrollment occurred in January, 2020, in order to create more interest in the High Deductible Health Plan and align the plan with a calendar year for ease. New positions added ultimately increased health care costs. Spousal carveout and payment for nonparticipants help reduce usage of insurance. For FY2013, the District, for the first time, had a health insurance decrease of 6.5% In FY2014, the rates increased 6.5%. Health insurance premiums increased 10.5% for FY15. FY16 received a 10% decrease due to a 0% increase and then a 1% savings for having a spousal coordination clause in the negotiated agreement. 2020 was a 17% increase with 2021 being a 7.5% increase. No implications of Cadillac tax were figured since it was repealed in December. The retirement and medicare portion was computed on all wage increases and calculated into the spreadsheet.

4.300 - Other Objects

Primary components for this expenditure line are membership dues and fees, ESC contract deductions, County Auditor/Treasurer fees, audit expenses, and election expenses.

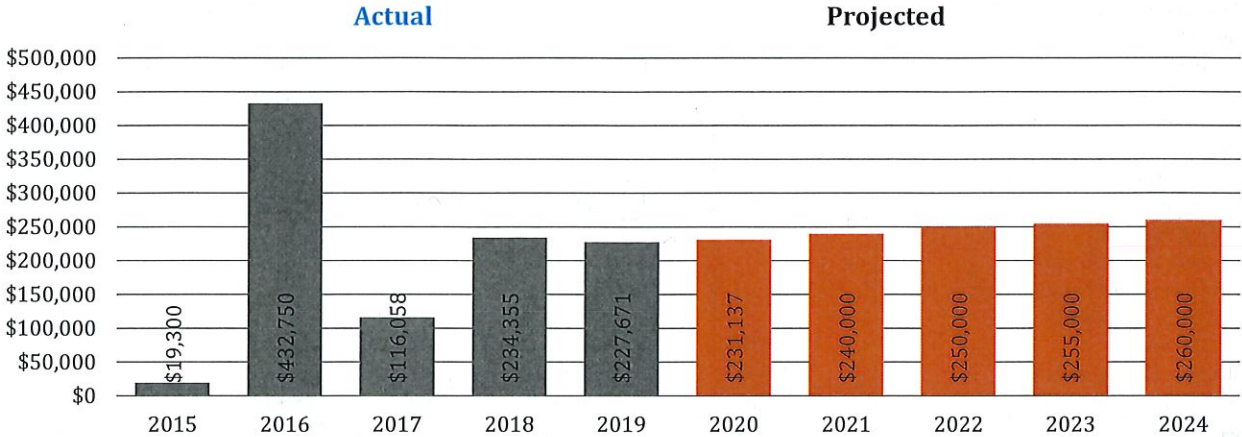


	FORECASTED					
	2019	2020	2021	2022	2023	2024
Total	102,047	107,149	112,506	118,131	124,038	130,240
YOY \$ Change	9,710	5,102	5,357	5,625	5,907	6,202
YOY % Change	10.5%	5.0%	5.0%	5.0%	5.0%	5.0%
Percentage of Total Budget	1.5%	1.5%	1.5%	1.4%	1.4%	1.4%

It is reasonable to assume that 2019 will trend at an inflationary rate of 5.00% per year and that will be adequate for the future increases. Audit costs and other incidental costs of collecting tax and holding elections will continue to be the makeup of this category..

5.040 - Total Other Financing Uses

Operating transfers-out, advances out to other funds, and all other general fund financing uses.



	FORECASTED					
	2019	2020	2021	2022	2023	2024
Total	227,671	231,137	240,000	250,000	255,000	260,000
YOY \$ Change	(6,684)	3,466	8,863	10,000	5,000	5,000
YOY % Change	-2.9%	1.5%	3.8%	4.2%	2.0%	2.0%
Percentage of Total Budget	3.4%	3.2%	3.2%	3.0%	3.0%	2.8%
Transfers Out	-	65,000	65,000	65,000	65,000	65,000
Advances Out	180,897	166,137	175,000	185,000	190,000	195,000

In the year of 2017, a transfer was made of \$ 72061.70 for payment to the Ohio School Facilities for final payment of the building and settling of the items necessary to finalize the school facility project. It is estimated that the current needs of the athletic department at this point will necessitate a transfer of \$ 50,000.00 for each year in the future. The remainder of money allocated is for incidental transfers to clean up accounts as we go through the final process.

Bradford Exempted Village Schools

Five Year Forecast

Fiscal Year:	Actual	FORECASTED				
	2019	2020	2021	2022	2023	2024
Revenue:						
1.010 - General Property Tax (Real Estate)	919,546	957,162	912,367	953,747	971,106	988,639
1.020 - Public Utility Personal Property	45,038	48,592	48,616	48,662	49,565	50,166
1.030 - Income Tax	1,171,369	1,262,569	1,136,312	1,079,496	1,090,291	1,101,194
1.035 - Unrestricted Grants-in-Aid	4,206,672	4,116,728	3,768,875	3,772,538	3,983,984	3,988,479
1.040 - Restricted Grants-in-Aid	64,416	60,348	59,141	57,958	56,799	55,663
1.050 - Property Tax Allocation	155,134	158,294	156,013	161,394	165,941	169,334
1.060 - All Other Operating Revenues	623,813	590,112	512,401	516,733	521,108	525,495
1.070 - Total Revenue	7,185,988	7,193,805	6,593,725	6,590,528	6,838,794	6,878,970
Other Financing Sources:						
2.010 - Proceeds from Sale of Notes	-	-	-	-	-	-
2.020 - State Emergency Loans and Adv	-	-	-	-	-	-
2.040 - Operating Transfers-In	-	-	-	-	-	-
2.050 - Advances-In	197,034	150,000	175,000	185,000	190,000	195,000
2.060 - All Other Financing Sources	78,822	72,900	73,629	74,365	75,109	75,860
2.070 - Total Other Financing Sources	275,856	222,900	248,629	259,365	265,109	270,860
2.080 - Total Rev & Other Sources	7,461,844	7,416,705	6,842,354	6,849,893	7,103,903	7,149,830
Expenditures:						
3.010 - Personnel Services	3,335,618	3,481,437	3,688,409	3,876,887	4,070,731	4,274,268
3.020 - Employee Benefits	1,258,389	1,393,457	1,546,314	1,714,724	1,906,407	2,125,949
3.030 - Purchased Services	1,472,980	1,609,421	1,695,455	1,791,498	1,800,003	1,898,149
3.040 - Supplies and Materials	116,827	128,510	141,361	155,497	171,047	188,152
3.050 - Capital Outlay	175,748	359,230	188,230	380,230	287,230	382,230
Intergovernmental & Debt Service	-	-	-	-	-	-
4.300 - Other Objects	102,047	107,149	112,506	118,131	124,038	130,240
4.500 - Total Expenditures	6,461,609	7,079,204	7,372,275	8,036,967	8,359,456	8,998,988
Other Financing Uses						
5.010 - Operating Transfers-Out	-	65,000	65,000	65,000	65,000	65,000
5.020 - Advances-Out	180,897	166,137	175,000	185,000	190,000	195,000
5.030 - All Other Financing Uses	46,774	-	-	-	-	-
5.040 - Total Other Financing Uses	227,671	231,137	240,000	250,000	255,000	260,000
5.050 - Total Exp and Other Financing Uses	6,689,280	7,310,341	7,612,275	8,286,967	8,614,456	9,258,988
6.010 - Excess of Rev Over/(Under) Exp	772,564	106,364	(769,921)	(1,437,074)	(1,510,553)	(2,109,158)
7.010 - Cash Balance July 1 (No Levies)	5,940,414	6,712,979	6,819,343	6,049,422	4,612,348	3,101,795
7.020 - Cash Balance June 30 (No Levies)	6,712,979	6,819,343	6,049,422	4,612,348	3,101,795	992,637
		Reservations				
8.010 - Estimated Encumbrances June 30	250,000	250,000	250,000	250,000	250,000	250,000
9.080 - Reservations Subtotal	-	-	-	-	-	-
10.010 - Fund Bal June 30 for Cert of App	6,462,979	6,569,343	5,799,422	4,362,348	2,851,795	742,637
Rev from Replacement/Renewal Levies						
11.010 & 11.020 - Renewal Levies	-	-	-	-	-	-
11.030 - Cumulative Balance of Levies	-	-	-	-	-	-
12.010 - Fund Bal June 30 for Cert of Obligations	6,462,979	6,569,343	5,799,422	4,362,348	2,851,795	742,637
Revenue from New Levies						
13.010 & 13.020 - New Levies	-	-	-	-	-	-
13.030 - Cumulative Balance of New Levies	-	-	-	-	-	-
15.010 - Unreserved Fund Balance June 30	6,462,979	6,569,343	5,799,422	4,362,348	2,851,795	742,637